

**The General Manager  
Pakistan Stock Exchange Limited  
Stock Exchange Building  
Stock Exchange Road  
Karachi**

**MATERIAL INFORMATION**

Dear Sir,

1. In accordance with Section 96 of the Securities Act, 2015 and Clause 5.6.1(a) of the PSX Regulations, we hereby disclose the following material information:

**Privatization of Pakistan International Airlines Corporation Limited (PIACL)**

PIA Holding Company Limited (PIAHCL) wishes to inform its shareholders and the general public that on December 23, 2025, the Government of Pakistan, through the Privatisation Commission, conducted a publicly televised, competitive bidding process for the divestment of 75 percent of the issued share capital of Pakistan International Airlines Corporation Limited (PIACL), a major subsidiary of PIAHCL.

The bidding process was carried out in accordance with the applicable privatization framework. Three pre-qualified bidders participated in the process, namely:

- a) A consortium led by Arif Habib Corporation Limited
- b) A consortium led by Lucky Cement Limited
- c) Airblue (Private) Limited

Following the opening of sealed bids, disclosure of reserve price and the competitive bidding phase, the consortium led by Arif Habib Corporation Limited emerged as the successful bidder, having submitted the highest offer of PKR 135 billion for a 75 percent controlling stake in PIACL.

According to the set terms of this transaction, 7.5% (PKR 10.125 billion) of the bid amount will be received by the Government of Pakistan through PIAHCL, whereas the remaining 92.5% (PKR 124.875 billion) of the bid amount will be invested in PIACL in form of new equity via 'Rights Issue' in two tranches i.e. two-third as upfront payment (PKR 83.25 billion) and one-third as the second tranche (PKR 41.625 billion) to be invested within 12 months of Financial Close.

This privatization transaction is subject to execution of definitive agreements, fulfillment of conditions precedent, and receipt of all requisite regulatory, governmental, and corporate approvals, in accordance with applicable laws and regulations.

PIAHCL will assess and disclose, as appropriate, the impact of the proposed transaction on the Company, including changes in ownership and governance structure, management control, financial position, and consolidation status of PIACL, during the completion/closure process of this transaction.

Further material developments, including execution of transaction documents and completion of shares transfer process, will be disclosed to the Exchange in due course, as and when occur.

2. This information is being disseminated through PUCARS for the knowledge of all concerned.

Yours truly,



**Rao Muhammad Imran**  
**Company Secretary**