

NOON SUGAR MILLS LIMITED

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NSM/HO/CS

December 03, 2025

The General Manager

Pakistan Stock Exchange Limited Stock Exchange Building, Stock Exchange Road, Karachi.

Dear Sir,

Change of Chief Financial Officer (CFO)

Syed Adeel Ahmed, Chief Operating Officer of the Company, was entrusted with the additional role of Acting CFO on 20 August 2025. Effective December 01, 2025, Syed Anees Hassan has been appointed as the Company's permanent Chief Financial Officer, succeeding Syed Adeel Ahmed.

You may please disseminate the information to all concerned.

Sincerely yours,

Nasir Iqbal Ansari Company Secretary

Nandalah